

Measuring and developing individual, team and organisational values

## The Diversity Challenge...

Consciously or unconsciously there is a tendency for managers to attract, recruit and retain talent in their own image – an image that is still predominantly white and male.

Recent studies demonstrate the cost of a lack of diversity to industry. In his book 'The Inclusion Imperative', Stephen Frost (Head of Diversity and Inclusion for the 2012 London Olympic Games) states that "discrimination against women, homosexuals and disabled people is estimated to cost \$64bn a year in the US alone".

What is needed is an objective approach that allows selection of thinking diversity, irrespective of the body it comes in. As Deloitte's "Only skin deep?" 2011 report says, "it is not enough to create a corporate version of Noah's Ark bringing in 'two of each kind'.

## Addressing the Diversity Gap...

Alison Paul, Vice Chairman and US Retail Leader at Deloitte sums up where organisations can see results from diversity in thinking styles:

"When diversity of thought is really valued, promoted, encouraged, talked about and shared, it enriches not only everyone's experience and that person's feeling of being part of something larger than themselves, but it also can give clues to what customers and consumers are looking for in society and help a business better fine-tune its services, products and total value proposition both as a place to work and as a set of products and services to consume."

As Clive Hyland, author of 'The Neuro Edge' writes in People Management, 'Any human performance strategy – whether individual, team or organisational – needs to draw the best from each of the three brain regions (cortex, limbic and basal) if it is to unlock our true potential. In practical terms, this means:

- Having the right 'machinery' in place
- > Ensuring appropriate relationships are sustained
- Most crucially, working to establish a believable vision'

It then follows that any diversity strategy should involve accurate and objective assessment of an individual's ability across these areas of the brain – irrespective of age, gender, ethnicity or disability.

# FACT SHEET CatapultDiversity



# What is CatapultDiversity?

CatapultDiversity is a specialist business intelligence tool-set specifically designed to support employers and recruiters with accurate, objective and current information about the employability attitudes, skills and talents of an employee or potential employee.

CatapultDiversity is underpinned by axiometric profiling developed from the Nobel-nominated research into value science by Dr. Robert S. Hartman. In the realm of axiometrics, human beings experience reality and make decisions through three valuation filters:

systemic – the ability to work towards a vision
extrinsic – 'having the right machinery in place'
intrinsic – ensuring appropriate relationships are
sustained

After more than 40 years of development, Axiometrics™ scientists have refined Hartman's mathematical modelling to measure real-life variables with a remarkable accuracy and precision.

Unlike typical methodologies that claim to highlight strengths and rely on self-reporting, axiometric profiling enables us to identify the internal valuing system (how we think) and the associated thinking patterns that influence our attitudes, decisions and consequent actions; it determines why we do what we do and how we are likely to act in any given situation.

#### What does CatapultDiversity do?

Axiometric profiling is widely used to recruit, on-board, coach and develop people in organisations worldwide. It is viewed as complementary to other approaches in human resource management, such as those delivered by psychologists, anthropologists and neuro-scientists. It enables us to employ consistent language, approach and measurement to recruit the right talent and to ensure an organisational culture that allows diverse talent to thrive.

It provides accurate, objective feedback on strengths and areas of risk across a range of competencies including:

- Managing Others
- Managing Problems
- Managing Activities
- Planning and Organising
- Getting Things Done
- Managing Self

It can also identify:

- Learning Style
- Communication Style
- Leadership Style

#### How is CatapultDiversity delivered?

CatapultDiversity is based on a simple, 15-minute, on-line statement-ordering exercise undertaken by designated employees and potential employees. It is non-invasive, ethically robust and demonstrably reliable. The profiling methodology:

- Is based on values, identifies how we make sense of our experiences and, consequently, how we are likely to behave
- > Makes no attempt to classify or categorise individuals
- Does not discriminate for age, gender, creed or culture and is validated by the EEOC (Equal Employment Opportunity Commission) in the US
- Is able to predict future performance based on current attributes
- Has 6.4 quadrillion different possible outcomes helping each individual understand their uniqueness and develop their competitive advantage
- Is a repeatable profiling service that shows 'distance travelled' or the impact of development interventions on thinking and, therefore, potential performance

Outputs from the online assessment are presented in a range of reports and can be used as a foundation for selection, recruitment, on-boarding, development and talent management. All interventions are delivered by qualified and experienced Axiometrics Analyst coaches and facilitators.

# What value is added by CatapultDiversity?

The approach that we use to help recruit, manage and retain the right diversity of thinking is:

- Objective and 'ungameable'
- Measurable
- Future-focused
- Communicable
- Accurate and detailed
- Repeatable- measures distance travelled
- Bespoke-able to your organisation, team and/or role
- Employable across a range of people management and leadership interventions
- Rich in data regarding how to bring out the best in individuals and address risk factors
- Time and resource efficient
- Cost-effective

### What does CatapultDiversity Cost?

Pricing is based on a simple cost per user model and can be easily tailored to your particular business scenario. Report charges can be supported by a simple fees model for consultancy resource to support you along the way.

#### Why Catapult Solutions Ltd?

A specialist with expertise and experience in helping organisations create the Right Culture by ensuring they have the Right Values, Right People and Right Risk.



